



#### **Mission Statement**

The mission of the Office of the Chief Financial Officer is to provide the City of San Diego the highest quality public services in the areas of financial reporting, auditing, management, and stewardship of the City assets, thereby continually enhancing the quality of life for all our citizens.

#### **Department Description**

The Office of the Chief Financial Officer (CFO) is the umbrella department under which all financial departments of the City are organized. The department staff includes the Chief Financial Officer, Director of Corporate Partnership Program, and Director of Major Gifts/Planned Giving.

The Department of Finance oversees all of the City's financial activities. The following departments report to the Chief Financial Officer: City Auditor and Comptroller, Debt Management, Financial Management, Risk Management and Safety, and the City Treasurer.

The Office of the CFO is responsible for maintaining the financial records of the City, the development of the City's financial statements, internal and external audit functions, preparing annual budgets, developing debt financing proposals for borrowing funds, managing the City's investments, revenue collection and tracking, and long range financial planning.

This department also oversees the Corporate Partnership Program and the Major Gifts and Philanthropy Planning Program.

#### **Service Efforts and Accomplishments**

In Fiscal Year 2007 the department:

- Released the City's Fiscal Year 2003 and 2004 Comprehensive Annual Financial Report
- Refinanced PETCO Park Bonds
- Released the City's first Five-Year Financial Outlook
- Secured financings for Water and Metropolitan Wastewater
- Drafted new reserve and debt policies

### **Department Summary**

|                       | Office of the Chief Financial Officer |    |                   |    |                  |    |                        |  |  |
|-----------------------|---------------------------------------|----|-------------------|----|------------------|----|------------------------|--|--|
|                       | FY 2006<br>BUDGET                     |    | FY 2007<br>BUDGET |    | FY 2008<br>FINAL |    | FY 2007-2008<br>CHANGE |  |  |
| Positions             | 0.00                                  |    | 1.00              |    | 4.00             |    | 3.00                   |  |  |
| Personnel Expense     | \$<br>-                               | \$ | 201,356           | \$ | 635,085          | \$ | 433,729                |  |  |
| Non-Personnel Expense | \$<br>-                               | \$ | -                 | \$ | 432,264          | \$ | 432,264                |  |  |
| TOTAL                 | \$<br>-                               | \$ | 201,356           | \$ | 1,067,349        | \$ | 865,993                |  |  |

### **Department Staffing**

|                                       | FY 2006 | FY 2007<br>BUDGET | FY 2008 |
|---------------------------------------|---------|-------------------|---------|
|                                       | BUDGET  | DUDGET            | FINAL   |
| GENERAL FUND                          |         |                   |         |
| Office of the Chief Financial Officer |         |                   |         |
| Office of the Chief Financial Officer | 0.00    | 1.00              | 4.00    |
| Total                                 | 0.00    | 1.00              | 4.00    |

#### **Department Expenditures**

|                                       | FY 2006<br>BUDGET | FY 2007<br>BUDGET | FY 2008<br>FINAL |
|---------------------------------------|-------------------|-------------------|------------------|
| GENERAL FUND                          |                   |                   |                  |
| Office of the Chief Financial Officer |                   |                   |                  |
| Office of the Chief Financial Officer | \$<br>_           | \$<br>201,356     | \$<br>1,067,349  |
| Total                                 | \$<br>-           | \$<br>201,356     | \$<br>1,067,349  |

### **Significant Budget Adjustments**

**GENERAL FUND** 

| Office of the Chief Financial Officer | Positions | Cost     | Revenue |
|---------------------------------------|-----------|----------|---------|
| Salary and Benefit Adjustments        | 0.00 \$   | 3.543 \$ | 0       |

Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.

# **Significant Budget Adjustments**

#### GENERAL FUND

| Office of the Chief Financial Officer  | Positions | Cost       | Revenue |
|--|-----------|------------|---------|
| Transfer of Corporate Partnership and Major Gifts and Philanthropy Program   | 2.00 \$   | 369,638 \$ | 0       |
| Transfer of the Corporate Partnership Program and Major Gifts and Philanthropy Program from the Special Events Department to the Office of the Chief Financial Officer.  |           |            |         |
| Office of the Chief Operating Officer Transfer   | 2.00 \$   | 349,881 \$ | 0       |
| Transfer of 1.00 Chief Financial Officer and 1.00 Executive Secretary from the Office of the Chief Operating Officer to the Office of the Chief Financial Officer due to restructuring.  |           |            |         |
| Transfer from the Citywide Department  | 0.00 \$   | 303,650 \$ | 0       |
| Transfer funds associated with financial consulting contracts and Marketing Partnership Agreements from the Citywide Department.   |           |            |         |
| <b>Executive Non-Personnel Expense Reallocation</b>  | 0.00 \$   | 27,247 \$  | 0       |
| Adjustment to fully fund the Deputy Chief Officers and their Executive Secretaries for non-personnel expenditures by re-allocating funds from Business and Support Services Department to the Deputy Chief Land Use and Economic Development, Public Works, and Finance departments within the General Fund. |           |            |         |
| Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB)  | 0.00 \$   | 9,109 \$   | 0       |
| Addition of funds to be applied towards the total liability for retiree health care.   |           |            |         |
| Office of the Chief Operating Officer Non-Personnel Expense Transfer   | 0.00 \$   | 6,853 \$   | 0       |
| Transfer of non-personnel expense due to restructuring.  |           |            |         |
| Non-Discretionary  | 0.00 \$   | 3,731 \$   | 0       |
| Adjustments to reflect expenses that are determined outside of<br>the Department's direct control. Examples of these adjustments<br>include utilities, insurance, and rent.  |           |            |         |
| Support for Information Technology   | 0.00 \$   | 204 \$     | 0       |
| Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.   |           |            |         |
| Revised Revenue  | 0.00 \$   | 0 \$       | 350,000 |
| Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.  |           |            |         |

## **Significant Budget Adjustments**

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| ffice of the Chief Financial Officer   | Positions | Cost         | Revenue |
|--|-----------|--------------|---------|
| Position Adjustments   | 0.00 \$   | (6,671) \$   | 0       |
| A position adjustment of 1.00 Program Manager for 1.00 Assistant Deputy Chief to accurately reflect the positions within the Department. |           |              |         |
| Transfer of Staffing to the Financial Management<br>Department   | (1.00) \$ | (201,192) \$ | 0       |
| Transfer of 1.00 Department Director from the Office of the Chief Financial Officer to the Financial Management Department.              |           |              |         |

| Expenditures by Category | FY 2006<br>BUDGET | FY 2007<br>BUDGET | FY 2008<br>FINAL |
|--------------------------|-------------------|-------------------|------------------|
| PERSONNEL                |                   |                   |                  |
| Salaries & Wages         | \$<br>-           | \$<br>142,821     | \$<br>438,140    |
| Fringe Benefits          | \$<br>-           | \$<br>58,535      | \$<br>196,945    |
| SUBTOTAL PERSONNEL       | \$<br>-           | \$<br>201,356     | \$<br>635,085    |
| NON-PERSONNEL            |                   |                   |                  |
| Supplies & Services      | \$<br>-           | \$<br>-           | \$<br>426,329    |
| Information Technology   | \$<br>-           | \$<br>-           | \$<br>41         |
| Energy/Utilities         | \$<br>-           | \$<br>-           | \$<br>4,894      |
| Equipment Outlay         | \$<br>-           | \$<br>-           | \$<br>1,000      |
| SUBTOTAL NON-PERSONNEL   | \$<br>-           | \$<br>-           | \$<br>432,264    |
| TOTAL                    | \$<br>-           | \$<br>201,356     | \$<br>1,067,349  |
| Revenues by Category     |                   |                   |                  |
| revenues by Julegory     | FY 2006<br>BUDGET | FY 2007<br>BUDGET | FY 2008<br>FINAL |

### **Salary Schedule**

GENERAL FUND

**TOTAL** 

Office of the Chief Financial Officer

Transfers from Other Funds

|       |                     | FY 2007   | FY 2008          |                 |        |
|-------|---------------------|-----------|------------------|-----------------|--------|
| Class | Position Title      | Positions | <b>Positions</b> | Salary          | Total  |
| 1876  | Executive Secretary | 0.00      | 1.00             | \$<br>52,009 \$ | 52,009 |

350,000

350,000

# **Salary Schedule**

#### GENERAL FUND

Office of the Chief Financial Officer

|       |  | FY 2007   | FY 2008          |               |               |
|-------|--|-----------|------------------|---------------|---------------|
| Class | Position Title                         | Positions | <b>Positions</b> | Salary        | Total         |
| 2130  | Chief Financial Officer                | 0.00      | 1.00             | \$<br>194,501 | \$<br>194,501 |
| 2164  | Assistant Deputy Chief                 | 1.00      | 1.00             | \$<br>70,013  | \$<br>70,013  |
| 2215  | Director of Major Gifts/Planned Giving | 0.00      | 1.00             | \$<br>94,663  | \$<br>94,663  |
| 2270  | Program Manager                        | 0.00      | 0.00             | \$<br>-       | \$<br>23,762  |
|       | Ex Perf Pay-Unclassified               | 0.00      | 0.00             | \$<br>-       | \$<br>3,192   |
|       | Total                                  | 1.00      | 4.00             |               | \$<br>438,140 |
|       | CE OF THE CHIEF FINANCIAL<br>CER TOTAL | 1.00      | 4.00             |               | \$<br>438,140 |